

Caux Round Table Steering Committee:

Friedrich Baur, President, MST GmbH, Formerly Member of Executive Board, Siemens AG, Germany; **John Charlton**, Managing Director, The Chase Manhattan Bank, USA; **Neville Cooper**, Chairman, The Top Management Partnership, Ltd., Formerly Executive Director STC and Vice President, ITT (U.K.), United Kingdom; **Charles M. Denny, Jr.**, Formerly Chairman and CEO, ADC Telecommunications, Inc., USA; **Jean-Loup Dherse**, (Chairman, CRT) Consultant, Formerly Vice President, World Bank, France; **Olivier Giscard D'Estaing**, Vice Chairman, INSEAD, France; **Walter E. Hoadley**, (Past Chairman, CRT) Senior Research Fellow, Hoover Institution, Formerly Executive Vice President and Chief Economist, Bank of America, USA; **Ryuzaburo Kaku**, Chairman, Canon Inc., Japan; **Morihisa Kaneko**, Assistant Senior Counsellor, Tokyo Area, Corporate Overseas Management Division, Matsushita Electric Industrial Co., Ltd., Japan; **Toshiaki Ogasawara**, President Nifco, Inc., Chairman and Publisher, *The Japan Times*, Japan.

Other Participants between 1986 and 1994 Include:

From Europe:

Alfredo Ambrosetti, Chairman, Ambrosetti Group; **Maurice Amiel**, President, Timken, (Europe, Africa & West Asia); **Richard Burke**, President, Canon Foundation Europe; **John Cox**, Director General, Chemical Industries Association; **Reinhard Fischer**, President, BLANCO GmbH & Co. KG*; **Sergio Giuliani**, Chairman, Ciba Geigy Italy Group; **Peter Huggler**, President, Interallianz Bank Zurich AG*; **Frederik J. Philips**, Formerly President, Philips Electronics; **Kurt Schips**, Member of the Supervisory Board, Robert Bosch GmbH; **Friedrich Schock**, President, Schock & Co.; **Klaus-Heinrich Standke**, President, Ost West Wirtschafts Akademie; **Gerrit A. Wagner**, Formerly President, Royal Dutch Petroleum Co.

From Japan:

Gentaro Endo, Chairman, Gunze Limited; **Yoshikazu Hanawa**, Executive Vice President, Nissan Motor Co.; **Shigeichiro Kanamori**, President, Kintetsu Corporation; **Saburo Kawai**, Formerly Vice Chairman and President, Keizai Doyukai (Association of Corporate Executives); **Hisaya Nara**, President, Mitsubishi Research Institute Inc.; **Noboru Okamura**, Formerly Chairman, Honda Motor Co. Ltd.; **Masanori Ozeki**, President, Railway Technical Research Institute; **Sakae Shimizu**, Senior Advisor, Toshiba Corporation; **Yoshiteru Sumitomo**, Advisor, Sumitomo Electric Industries Ltd.; **Setsuya Tabuchi**, Formerly Chairman, The Nomura Securities Co. Ltd.; **Tamotsu Takase**, Professor, Faculty of Law, Tokai University, Formerly official of GATT; **Yoshio Terasawa**, Minister of State, Economic Planning Agency, Formerly Executive Vice President, MIGA (Multilateral Investment Guarantee Agency); **Toshihiko Yamashita**, Executive Advisor & Formerly President, Matsushita Electric Industrial Co. Ltd.; **Kyohei Yokose**, Director and Formerly Chairman, Sumitomo Rubber Industries.

From USA:

Stephen R. Braswell, President, Investment Services Group, Prudential Insurance Company of America; **Owen B. Butler**, Retired Chairman of the Board, The Procter & Gamble Co.*; **Weldon B. Gibson, Sr.**, Director, SRI International; **Robert N. Gurnitz**, President & CEO, Northwestern Steel and Wire Co.; **Harry A. Hammerly**, Executive Vice President, Life Services Sector and International Operations, 3M Company; **Thomas E. Holloran**, Professor of Management, University of St. Thomas, Formerly President, Medtronic, Inc.; **Ronald James**, Vice President & CEO-Minnesota, US West Communications; **Garnett L. Keith, Jr.**, Vice Chairman, Prudential Insurance Company of America; **Robert MacGregor**, President, Minnesota Center for Corporate Responsibility; **James A.F. Montgomery**, Formerly Chairman & CEO, PANAM World Services; **Roger Parkinson**, Publisher and CEO, *The Globe and Mail*, Formerly President and Publisher, Minneapolis-St. Paul *Star Tribune*; **William A. Pearce**, President & CEO, IDS Mutual Fund Group; **Borge R. Reimer**, Executive Vice President, Dana Corporation; **Francis X. Stankard**, Chairman, Chase Manhattan Capital Markets Corporation*; **Winston R. Wallin**, Chairman of the Board, Medtronic, Inc.

* Position held at the time of initial participation.