



The EIRMA Secretariat Team 1974 (Michèle first on right)

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Cabourg, March 5, 2010

Chère Michèle:

38 years with EIRMA! Nobody else will ever be able to match that record. Herb Fusfeld, formerly President of the Industrial Research Institute Inc. (I.R.I.), when learning about your forthcoming retirement acclaimed: *"What a shame! Hard to think of EIRMA without her!"*

What a professional record:

- It has meant adjustment to the demands, aspirations and visions of four totally different Secretary-Generals,
- It has meant 20 EIRMA Presidents and 1 Honorary President from 10 countries,
- It has meant responsibility for the smooth running of 38 EIRMA Annual conferences and uncountable EIRMA High-level Conferences, Seminars, Special Interest Groups, Round Table meetings...
- It has meant three different EIRMA office locations (38, Cours Albert ler, 34, rue Bassano and 46, rue Lauriston)
- It means in essence: the personification of EIRMA's institutional memory of almost four decades!

In your most recent *Job Description* it is being said:

Membership and Program Coordinator

*"Michèle ensures that the practical arrangements for our events are first rate; that we understand and take note of member's interests and concerns; and that we attract and gain new members."*

When I was privileged in recruiting you in 1972, I did not realize that from all the staff recruitments in the various phases of my professional life, you would turn out to become the one not only with the longest years of service, but also one of the most efficient: Your job description covers many of the responsibilities attributed to the Secretary-General... It will thus be a very difficult task to find a successor for you in the EIRMA secretariat.

In addition to all these virtues you have a very specific additional one, i.e. the secret of eternal youth. Perhaps you may wish to consider for the years to come to start a completely different career in operating a school dealing with 'Anti-Aging' Programs?

To sum up: I am very proud that 38 years ago I was able attracting you to the cause of EIRMA which ultimately became your professional life-long 'leitmotiv'.

With all good wishes for the years to come,

Cordially,

(Kam - N) Nandh